



EYGS UK tax strategy

June 2022



EY

Building a better
working world

EY values and our commitment to building a better working world drive our tax strategy

Scope

This tax strategy applies to EYGS LLP and all its wholly owned UK corporate subsidiaries, collectively “EYGS,” for the financial year ending 1 July 2022. A list of EYGS LLP’s UK subsidiaries is shown on page 3 of this strategy.

The principal activity of EYGS is the provision of services to each of the Member Firms of the EY network (‘EY Member Firms’). This is to further the international alignment, enhancement, cooperation and cohesion among the EY Member Firms. EYGS provides services to EY Member Firms as a mutual trader. It does not provide services to external clients. In line with its mutual purpose, EYGS earns income sufficient only to cover its costs and make a minimal profit.

As a limited liability partnership, under UK law, EYGS LLP does not pay tax on its own behalf; rather, its members are individually assessed tax on their share of taxable profits. Taxable profits for EYGS LLP are non-mutual income and gains.

This document relates only to the tax strategy of EYGS – not EY Member Firms, who are responsible for their own tax strategies.

EYGS LLP publishes this document in satisfaction of its duties under Paragraphs 16 (2), 19 (2) and 25 (1) Schedule 19 of Finance Act 2016.

A better working world

The EY network’s purpose, *building a better working world*, is shared by EYGS, and EYGS supports EY Member Firms to pursue the EY network’s strategy as a distinctive global professional services brand. EYGS’s support in *building a better working world* aids the EY network to build trust and confidence in the capital markets whilst solving some of the world’s toughest challenges to leave a lasting legacy for EY people, clients and communities.

The EY network is constantly learning through its own purpose journey, *building a better working world*, and has applied the long-term value framework to help define and

measure its ambition, building on the EY network’s work with the Embankment Project for Inclusive Capitalism (EPIC) and participation in the development of the Stakeholder Capitalism Metrics in partnership with the World Economic Forum International Business Council.

The EY network’s performance against the Stakeholder Capitalism Metrics in respect of FY21 can be found in its FY21 EY Value Realized report, which can be found [here](#).

EYGS helps creates long-term value by focusing on a broad set of stakeholders including employees, consumers, suppliers, communities and government, with the EY network’s purpose in mind, to sustain the EYGS’s business for the long term.

For EYGS, one group of key stakeholders within our communities are the tax authorities that we interact with as a taxpayer. Principally for EYGS, this is HMRC in the UK with whom we seek to maintain a positive and transparent relationship. We welcome the opportunity to publicly outline our tax strategy as a business.

Our tax principles

Our objective is to pay the right amount of tax at the right time to meet our statutory obligations. We seek clarity and certainty on tax matters wherever feasible. When dealing with the tax affairs of EYGS, we focus on:

- ▶ Being on time and in compliance with our tax filing and tax payment obligations
- ▶ Effectively managing our risks
- ▶ Working closely with HMRC in a cooperative manner on a real time basis
- ▶ Maintaining a tax strategy which is fully supported and owned by the Board of EYGS LLP
- ▶ Aligning our tax affairs to commercial activity of the services we provide
- ▶ Demonstrating the EY values at the heart of everything we do

As the business environment adapts to the wide reaching changes of the COVID-19 pandemic, maintaining the discipline and rigour of our tested tax principles allows us to adapt and comply with the changing tax environment.

The EY network's reputation is built by EY people acting according to the EY values

Governance and conduct

Our tax strategy is approved and owned by the Board of EYGS LLP.

Our internal tax team has a clear accountability up to the Board for the management of tax arising from our business operations.

Our internal tax team has a clear mandate from the Board to act in a way aligned to EY values, which define who we are:

- ▶ People who demonstrate integrity, respect and teaming
- ▶ People with energy, enthusiasm and the courage to lead
- ▶ People who build relationships based on doing the right thing

The Board's mandate is for EYGS to behave in accordance with the low risk characteristics as set out in HMRC's Business Risk Review process.

Commercial attitude to tax planning

We undertake transactions which are commercially driven and do not put in place artificial or contrived arrangements that could give rise to reputational damage for EYGS.

We structure our businesses from a commercial perspective to identify and appropriately manage any tax risks arising from them.

We seek to align our tax affairs with their commercial and economic substance in compliance with the tax laws of the jurisdictions in which we operate.

We claim tax reliefs as aligned to the tax laws under which we operate.



Compliance and effective risk management

Compliance is at the heart of what we do, and we focus on staying compliant with our tax filing and tax payment obligations.

EYGS's business is of a significant scale, and we deal with a large volume of complexity in the tax systems in the jurisdictions in which we operate. In seeking to be responsible taxpayers, we seek advice from the appropriate internal and external tax professionals to manage our risks and compliance positions so we can pay the right tax at the right time.

We have clearly documented processes and controls relating to the management of our tax compliance processes.

Our internal tax team has clear roles defined by their areas of process and tax experience. They report to a Head of Tax who, in turn, reports to the Board of EYGS LLP.

Our internal tax team keeps up to date with legislative changes through training and continuing professional development.

Cooperative approach with HMRC

EYGS maintains an open and honest dialogue with HMRC, and we do so on a timely basis.

We meet and correspond with HMRC regularly throughout the year and keep abreast of tax developments.

We keep HMRC informed of significant transactions and business changes and disclose and discuss areas of significant uncertainty in how the legislation applies.

We communicate our positions based on full disclosure of the relevant facts and legislative position.

Where we have uncertainty in how the underlying legislation applies, we seek to resolve the matter through an open and honest dialogue.



List of UK subsidiaries

- ▶ EY Global Services Limited
- ▶ Ernst & Young (EMEIA) Services Limited
- ▶ Ernst & Young (Asia-Pacific) Services Limited
- ▶ Tao Leadership Limited (acquired 19 November 2021)

EY | Building a better working world

EY exists to build a better working world, helping to create long-term value for clients, people and society and build trust in the capital markets.

Enabled by data and technology, diverse EY teams in over 150 countries provide trust through assurance and help clients grow, transform and operate.

Working across assurance, consulting, law, strategy, tax and transactions, EY teams ask better questions to find new answers for the complex issues facing our world today.

EY refers to the global organization, and may refer to one or more, of the member firms of Ernst & Young Global Limited, each of which is a separate legal entity. Ernst & Young Global Limited, a UK company limited by guarantee, does not provide services to clients. Information about how EY collects and uses personal data and a description of the rights individuals have under data protection legislation are available via ey.com/privacy. EY member firms do not practice law where prohibited by local laws. For more information about our organization, **please visit ey.com**.

© 2022 EYGM Limited.
All Rights Reserved.

EYG no. 005148-22Gbl
UKC-022872.indd (UK) 06/22.
Artwork by Creative UK.

ED None



In line with EY's commitment to minimise its impact on the environment, this document has been printed on paper with a high recycled content.

This material has been prepared for general informational purposes only and is not intended to be relied upon as accounting, tax, legal or other professional advice. Please refer to your

advisors for specific advice.

ey.com